Tips on Preparing for a **Possible Government Shutdown**



2025 Update

1. Don't panic, but understand the overall implications of a government shutdown. A federal government shutdown occurs when lawmakers fail to enact annual appropriations bills setting discretionary government spending levels. During a shutdown, federal agencies must discontinue all discretionary functions, unless they can lawfully be funded from unexpired prior-year appropriations, or they are authorized by law to continue discretionary functions. Otherwise, federal agencies may not incur new spending obligations other than those deemed essential for the safety of human life and protection of property, until new funding legislation (appropriations acts or continuing resolutions) is passed and signed into law.

Historically, problems do not occur in the Community Action Network during a two-week or less shutdown. A government shutdown will not result in an immediate stoppage of federal pass-through funds to Community Action Agencies (CAAs) if the state has drawn down funds that it has yet to either distribute as an advance payment or reimbursement. Nor would CAAs necessarily need to close in the event of a shutdown. If a shutdown occurs, delays in receiving federal grant funds are the most likely initial result. CAAs would only need to close if they do not have enough funds on hand to continue operating during the shutdown. A CAA cannot claim reimbursements for programs stopped during that time.

In advance of a shutdown, each federal agency will develop its own shutdown plan in coordination with the Office of Management and Budget (OMB), and these plans are informed by guidance from previous shutdowns. The plans identify essential government functions that may continue to operate for the safety of human life and protection of property (see Question #9 below). Mandatory spending that is not subject to annual appropriations, such as Social Security, Medicare, and Medicaid will also continue.

Federal employees who work with CSBG, Head Start, Weatherization, LIHEAP and many other Community Action programs likely will not be deemed "essential" employees and will be furloughed. As a result, federal agencies will not immediately address any problems or issues that arise during a shutdown and it may take a little while for the federal government to get back up-and-running once the shutdown ends

2. Submit expense reimbursements ASAP to federal and state funding sources and draw down available grant funds. If receiving funds as advance payments, payments must be limited under the Uniform Guidance to the minimum amounts needed and be timed with actual, immediate cash requirements of the recipient or subrecipient.



- 3. Talk to your state and find out how much pass-through funding (for example, CSBG, LIHEAP and Weatherization) the state has on hand to pay your CAA for its work and whether the state anticipates delays in payment to CAAs in the event of a federal shutdown. It's best to establish a single point of contact with the state on behalf of your state's Community Action Network so that the state will not be flooded with requests for the same information from multiple CAAs. FY2024 CSBG funding that is not fully spent should be carried over into FY2025 and may be used to continue CSBG-funded services. Unspent CSBG funds may include a state CSBG office's 10% discretionary funding from its FY2024 allocation.
- 4. Assess your CAA's ability to meet its short-term obligations in the event federal funding is delayed or cut. Remember that under the Uniform Guidance you may not pay expenses for one program with funds from another program unless the applicable funding source rules specifically permit you to do so. Generally, cost shifting to overcome funding deficiencies results in disallowed costs. Assess your CAA's unrestricted and other available funds to understand how your CAA may continue paying staff, understanding that CAAs must continue to withhold and remit federal and state income and employment taxes. The failure to collect and remit payroll taxes (i.e., income, Social Security, and FICA taxes) could result in personal liability for CAA board members and senior leaders. For more information on CAA obligations under the federal Fair Labor Standards Act (FLSA), see CAPLAW's resource, "Overview of FLSA Principles."
- **5.** Obtain or increase a line of credit to tide your CAA over in case reimbursements are delayed. However, keep in mind that interest on a line of credit is not an allowable expense under the Uniform Guidance and a CAA must use unrestricted funds to pay the interest.
- **6.** Communicate with employees. Explain the likely effects of a shutdown to your staff and keep them informed.
- **7.** Hold off on hiring staff (if possible) or granting pay raises until Congress has passed a continuing resolution or approved a budget for federal spending in the current federal fiscal year.
- 8. Consult with an employment attorney if it looks as though layoffs or furloughs may be necessary (they may not be necessary prior to a shutdown, but could be if a shutdown occurs and lasts for more than a few weeks). Review your organization's personnel policies and speak to an employment attorney in your state about planning for layoffs or furloughs (including whether layoff notices are required under federal or state law). For more information on layoff notice requirements under the federal WARN Act, see CAPLAW's article, "On Notice: Understanding Federal WARN Act Compliance." Furthermore, CAPLAW's article, "Evaluating Cost-Saving Workforce Options in Leaner Times", offers an overview of some of the more common approaches CAAs may take to reduce staffing costs, as well as some of the key federal legal issues to consider when weighing these options.



9. Review contingency plans for federal agencies from which your organization receives funding (either directly or indirectly through your state) to determine which federal programs and activities will continue during the shutdown and which will not. Historically, OMB or the White House have maintained updated websites with government shutdown contingency plans. While such websites are not currently active, the White House archives have posted contingency plans from agencies across the federal government with respect to prior shutdowns. The most accurate place to view current contingency plans is directly on each federal agency's website. CAPLAW has prepared a summary of selected, key information from the contingency plans of relevance to the Community Action Network. However, each CAA should carefully review the contingency plans of those federal agencies from which it receives funding to determine the impact of a shutdown on programs administered by those agencies.

Note that federally funded activities to address cases of threat to human life or property where the threat can be reasonably said to be near at hand and demanding of immediate response will continue during a shutdown, according to a 1995 U.S. Department of Justice Office of Legal Counsel legal opinion. This exception may apply to some programs operated by CAAs. For example, in its September 2023 contingency plan, the U.S. Department of Housing and Urban Development (HUD) states that it will, with respect to the Continuum of Care (CoC) and Housing Opportunities for Persons with HIV/AIDS (HOPWA) programs, take the necessary and appropriate steps to make renewal award announcements and execute grant agreements for renewal-eligible grantees to avoid gaps in the delivery of essential housing and emergency services for the homeless and persons with AIDS to protect against imminent threats to the safety of human life.

10. Keep your Congressional delegation informed. If a shutdown has negative impacts on your CAA, keep your Congressional delegation informed of the impacts on your organization, programs, and community, especially if the shutdown lasts longer than two weeks.

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